# INFACT

## INNOVATIVE NON-INVASIVE & FULLY ACCEPTABLE EXPLORATION TECHNOLOGIES

# Social risk and social acceptability: an industry perspective

Dr Cathryn MacCallum, SRK November 2019



#### In the beginning

A mine engineer and a resource geologist have a conversation in a bar at Raw Materials Week.... about an opportunity linked to an redundant gold mine in an accession state in South Eastern Europe...









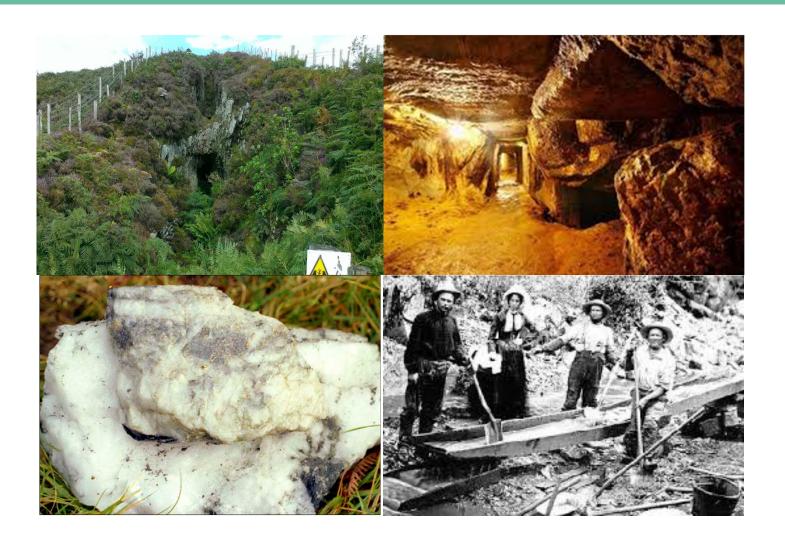
## The Goldova Project







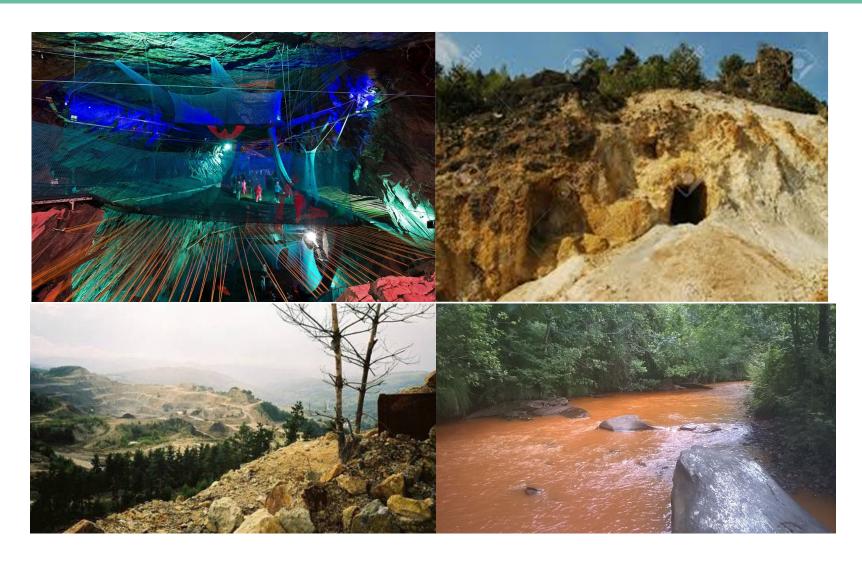
#### Mining History: surface and underground







## Mining Legacy: heritage, pollution, tourism







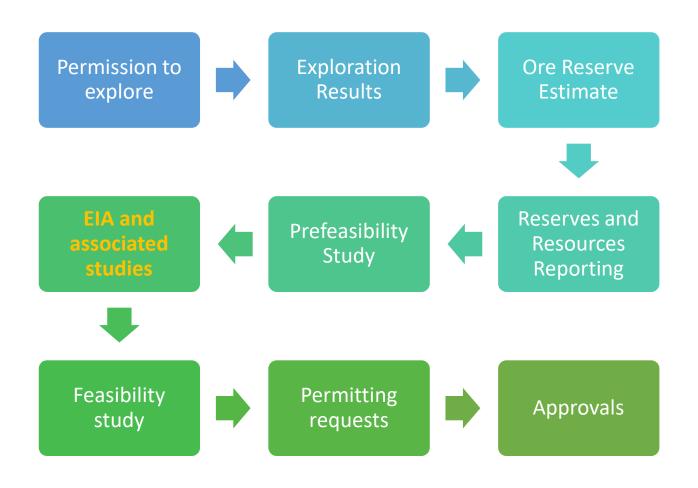
## Existing Land Use







#### Mine development process







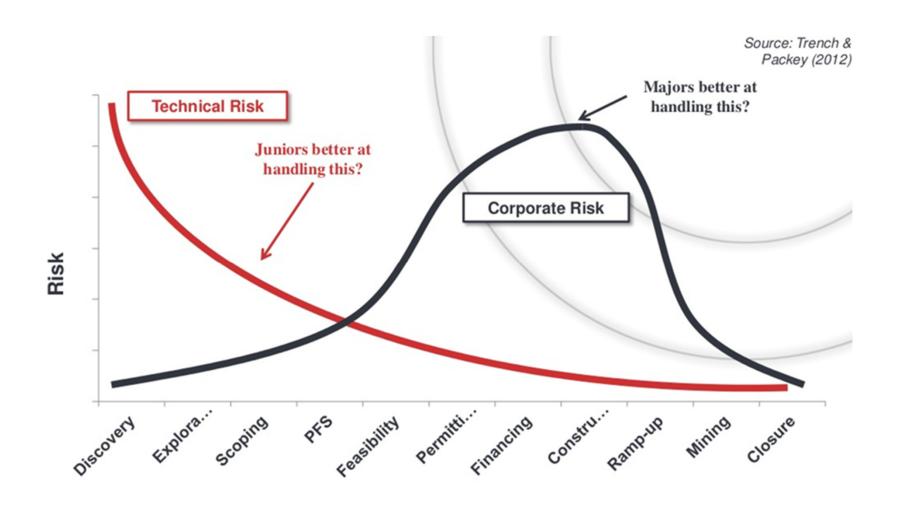
#### Social acceptability and social risk







#### Mining and risk

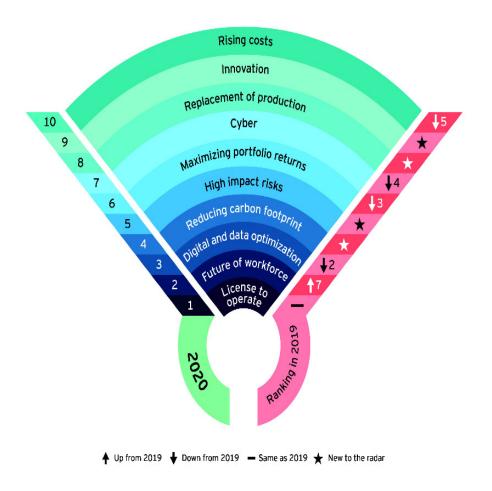






#### Scale of risks.... A financiers perspective

Top 10 business risks facing mining and metals



## Risk No 1: License to operate

- An intangible and complex concept without a clearly defined process
- Socio-political dimensions
- Consideration of pre-existing social context
- Lack of perceived shared benefits
- Local content
- International agitators
- Reputational damage

Understanding a projects propensity to both generate social harm and potentially be harmed from the outset is essential for effective risk management





#### International Standards: non OECD Countries

#### PERFORMANCE STANDARDS





















#### Lessons from within Europe

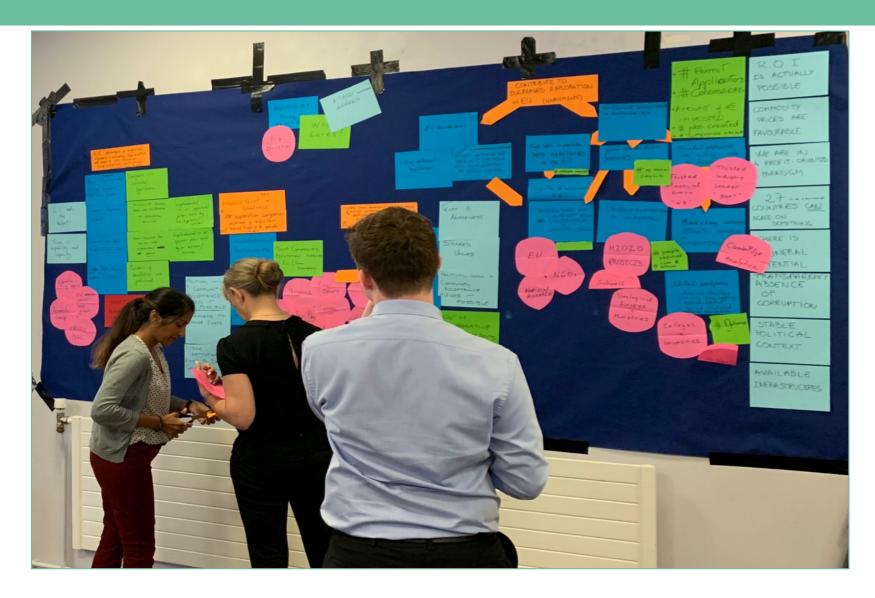
- Lack of trust between stakeholders and barriers often result from perception of few shared benefits;
- Pre-existing land use and control of natural resources presents challenges
- Transition from State owned to foreign owned mining operations (especially in SEE) - resource nationalism
- Alignment with EU regulations improves investors confidence
- Environmental conditions are prioritised over social context
- Underlying fear and suspicion of new technologies
- Implications of political allegiances are not fully understood by investors







## Policy and practice recommendations







#### Vision for mining in the EU

- A subsidised sector which is geographically- and commodityfocused, with the acceptance that there will be no-go areas that are heavily populated, protected, or of natural or cultural importance;
- Societal acceptability and inclusion should be a focus from the outset;
- Exploration and exploitation should be combined with resource recovery of legacy sites and recycling, linked to a circular economy;
- High-tech, innovative approaches should be prioritised to reduce impact and increase efficiency; and
- Linking mineral extraction to downstream operations in the EU as part of a broader strategic framework.





#### Policy recommendation for EU

 Social context, impact and acceptability are regarded as a discrete discipline to environmental risk and acceptability, from an EU regulatory perspective, in the same way that they have achieved parity in international standards for non OECD countries.







#### **THANKYOU**

Cathryn MacCallum

cmaccallum@srk.co.uk

